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# IT STEERING COMMITTEE CHARTER

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Draft, Oct 2<sup>nd</sup>, 2015 IT Steering Committee Charter

## **DOCUMENT CONTROL**

### Historical

No	Version	Editor Adi S. Hermawan	Update Remark	
1	Draft		Draft, first circulation for review	
2	2 <sup>nd</sup> Draft	Adi S. Hermawan	Correction based on review by Myria and CFO	
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Reviewer	Title	Sign and Date	



#### IT STEERING COMMITTEE CHARTER

### **PURPOSE**

The roles of the Information Technology Steering Committee (ITSC) of IIF are to:

#### Prioritize Initiatives and Align IT with Business Strategy

- 1. Oversee major information technology ("IT") related strategies, projects and technology architecture decisions:
- 2. Prioritize IT investment initiatives and deliver final approvals and recommendations on proceeding with proposed IT projects;
- 3. Align strategic business with IT investments through IT Strategic Planning;
- 4. Review and monitor major IT projects from a cross-functional perspective;
- 5. Find balance between IT constraints and business priorities:

#### **Promote Cross Functional Synergy**

- 6. Inform the Board of Directors and Board of Management (IIF Management) on IT related matters;
- 7. Ensure open communication between the IT department and the other functional units of IIF so as to promote collaborative planning;
- 8. Resolve resource conflict;

#### **Oversight of Benefit Realization**

9. Monitor whether IT initiatives effectively support the IIF's business objectives and strategies;

### Oversight of IT Risk Management

- 10. Provide risk management leadership for IT by;
  - a. Understanding and identification of IT risks, and effective, appropriate management of these risks.
  - b. Managing IT risk exposures and thresholds.
- 11. Resolve resource allocation issues based on risk prioritization.
- 12. Ensure open communication between the IT department, and the other functional units to promote collaborative risk management.

The ITSC is not responsible in any way for the IT department operating budget, IT department staff, or any other aspect of day-to-day IT operations.

### **AGENDA**

The agenda of a typical ITSC meeting will include the following items:

- Review major projects in progress and discuss concerns (i.e. status and issues).
- 2. Review and set disposition for new project proposals (i.e. approve, decline, or defer).
- 3. Review and discuss the Company's IT capability in correlation to the IT Strategy and Business Strategy, as well as any changes in IT/business capacity.
- 4. Review the project priority list to consider adjustments.

#### **MEMBERSHIP**

Members of the ITSC include:

- 1. CEO/President Chair and voting member
- 2. CFO Vice-Chair and voting member
- 3. CRO Vice-Chair and voting member
- 4. Head of Operations Business Unit Head, non voting member
- 5. Operation Risk Business Unit Head, non voting member
- 6. [IT Head] ITSC Moderator, non voting member
- 7. Other members as may be deemed fit by the CEO.

#### **MANDATE**

- The ITSC shall meet on a quarterly basis. These meetings will be scheduled by the ITSC chair or designated proxy, or on any other occasion which is deemed necessary.
- 2. The ITSC will be moderated by IT Head.
- 3. The committee shall review all proposals for ITSC meeting which has the projected capital costs over USD 10,000 or its equivalent. This amount may be changed by the ITSC through a separate decision letter if deemed necessary from time to time.
- 4. Approval for all projects will be reached through a consensus vote of the ITSC. The vote will be administered by the ITSC moderator. Each member of the committee shall be entitled to one vote.
- 5. ITSC has the authority to reject any proposal which it deems not to have made a sufficient business case or which does not significantly contribute to the strategic goals of IIF.
- 6. At each meeting, the committee will receive progress reports on all previously approved proposals. The ITSC can recommend the termination of any project which is not meeting its projected goals.
- 7. Each quarter, the ITSC will provide IIF Management with a report that reviews the IT capability of IIF in correlation to the IT Strategy and business requirement, project progress for the previous fiscal quarter and set a priority list of projects for the coming fiscal quarter.
- 8. If any member is unable to attend the majority of ITSC meetings, then the committee chair will designate a replacement. If the ITSC chair is unable to attend the majority of ITSC meetings, then its role will be taken over by CFO and/or CRO.